

**CANDIDATE FOR CITY COUNCIL MEMBER
CITY OF UPLAND**

NAME: RAY M. MUSSER

AGE: 70

OCCUPATION: Insurance Sales and Financial Services

Leadership, integrity and accountability are the three cornerstones of government.

Building a better future for Upland means putting the concerns of our people first. My priorities are:

- **PUBLIC Safety** - Maintain a high level of police and fire personnel and clean up deteriorated areas. Make public safety our top budget priority.
- **FISCAL Responsibility** – Limit fees to protect residents from excessive charges for water, trash, sewer and other services. At the same time get current on the repair of streets, sidewalks and alleys.
- **QUALITY of Life** – Strengthen community standards to preserve home values and open areas. Expand recreational facilities and provide affordable housing for all ages.
- **OPEN Government** – Improve communications with local residents. Insist on public “light of day” scrutiny of city contracts and agreements.

Leadership and Commitment

Upland City Council, 8 years; Successful Upland business owner for 34 years; Board Member, Azusa Pacific University for 35 years; Former President Upland Chamber of Commerce-two terms; Founding Member, Coy Estes Senior Apartments; Founder San Antonio Community Hospital Cardiac Care Club; Former member San Antonio Community Hospital Foundation Board

I would be honored to earn your vote and serve as your Councilman.
